

Statewide Senate Report
From Lawrence B. Coleman, Chair of the Statewide Academic Senate,
University of California

April 2000

Dear Colleagues:

Greetings and welcome to the second issue of *Statewide Senate Report*. I must begin this issue with some sad news. For those of you who have not heard, former statewide Senate and UC Riverside Divisional Chair Oliver Johnson has died. He passed away on March 22 at Rancho Springs Medical Center in Murrieta at the age of 77. Oliver was one of the founding faculty at UCR and a stalwart Senate member for many years. Indeed, he endowed an award, which bears his name, that is given every other year to a UC faculty member judged to have performed outstanding service for the Senate. I last spoke to Oliver several months ago, at which time we both were looking forward to his joining the Academic Council for its annual end-of-year dinner in July, during which the Council intended to honor him. I will present to the Council this month a resolution in honor of Oliver that will be submitted to the Universitywide Assembly for endorsement at its May meeting. Regrettably, the Assembly will be getting two such resolutions this year, one for Oliver and the other for former statewide Senate and Berkeley Divisional Chair Arnold Leiman, who passed away in January. This year, the Council has begun a practice of honoring deceased former statewide Senate Chairs with these resolutions, which will be framed and given to family members. Oliver's family has suggested that memorial contributions to him be sent to the Oliver A. Johnson Philosophy Library Fund, UC Riverside Foundation, 252 Highlander Hall, Building A, Riverside, CA 92521.

Response to First Statewide Senate Report

The first issue of *Statewide Senate Report* (SSR), sent out in February, received a warm welcome, as several hundred faculty asked to be added to its mailing list. Thanks to all who have offered comments about the format of SSR; we may be experimenting with different ways to present information as time goes by. I was asked by one recipient about the suitability of forwarding SSR to non-Senate faculty colleagues. My response was that colleagues should feel free to forward SSR to any and all individuals or groups. Any person who receives SSR in this way may then become a subscriber by sending in a request. (See the "subscribe" and "unsubscribe" options at the end of this issue.) Alternatively, colleagues who have groups of people they want added to the SSR mailing list can send names and e-mail addresses to SSR Editor David Krogh at david.krogh@ucop.edu.

New Ways of Doing Senate Business

Two perennial Senate problems are a lack of a quorum for important votes at Divisional Senate meetings and an inability of Senate leadership to gauge faculty opinion on given

issues. UC San Francisco has eased both problems greatly this year through the use of computer technology. Under the leadership of Divisional Chair Larry Pitts, the UCSF Senate has instituted a system that allows for electronic voting by, and electronic polling of, Senate members in the Division. UCSF selected a software product called Survey Select produced by Saja Software in Colorado. Voting via the program works by means of an e-mail, sent to each eligible voter, that contains a unique voter i.d. Voters then go to a web page, provide the voter i.d., and vote. The program authenticates voter identity but registers each vote only as a numerical addition to ballot tallies, so that no one but the voter knows how he or she voted. (Voters can change their minds, voting numerous times up until balloting ends, but only their final vote is counted.) For polls, the program allows faculty to submit narrative comments in addition yes-or-no answers to specific questions. UCSF has successfully used the system already (in connection with the UCSF-Stanford Medical Center merger) and plans to use it again for spring elections. The Division changed its Bylaws, such that they now explicitly allow electronic voting. UCSF Chair Larry Pitts can be reached by e-mail at pitts@neurosurg.ucsf.edu.

Institutes for Science and Innovation

Campuses got to send five representatives each to a meeting in Oakland on March 28 regarding the three Institutes of Science and Innovation proposed for UC by Gov. Gray Davis. The governor's proposal calls for \$300 million to be provided by the state to the University over the next four years for institutes that would be located on three UC campuses. Nearly all of this proposed funding is earmarked for capital expenditures and related equipment. The Office of the President is initiating a competition that will determine which campuses get to house an institute. (An institute may be a cooperative venture of several UC campuses, but each must be headquartered on a single campus. No campus, however, can serve as lead campus on more than one institute.) The March 28 gathering was intended to answer some of the numerous questions surrounding the institutes and the competition for them. One of the additional benefits of the meeting was that the campuses shared with one another the kinds of ideas they are thinking about proposing for institutes. The time-line for the competition has now been settled on. Brief, preliminary proposals are due on May 15. Some of these proposals will then be advanced to a second round of selection; extensive, second-round proposals will be due by September 1. Awards will be announced on October 16 and institute operation and construction will then commence as soon as possible. What all this means, is that a great deal must be accomplished in a short amount of time; not surprisingly, a fair amount is still in flux about both institute process and substance. What is clear is that the institutes will be expected to work on "early stage research problems that lie at the interface between academia and industry." Further, the answers to these research problems should hold potential of providing a boost to the California economy. Proposals are expected to include provision for industry participation, for education (mostly of graduate students), and for a means by which state funds can be matched 2:1 by funding from other sources. UCOP's Director of the Industry-University Cooperative Research Program, Susanne Huttner, is directing the effort to develop the institutes. She can be reached at: huttner@uclink4.berkeley.edu.

Facilitating Transfer Through Faculty Cooperation

Faculty from the state's three segments of public higher education have been taking steps to make it easier to transfer among segments. The Academic Senates of UC, Cal State, and the California Community Colleges arrived at the conclusion, in the spring of 1998, that a key impediment to transfer is a lack of communication and trust among the faculty of these institutions. Individual courses get "articulated" or granted specified levels of credit between institutions -- generally between a given community college and a UC or CSU campus -- but this leaves the problem of the collections of courses that are prerequisites for majors. Some Community College courses are accepted for unit credit, but not for the major. The "portability" barriers that result may discourage students from transferring, or cause them to have to take extra coursework if they do. Worse, a lack of agreement about preparation for the major may leave some transfer students underprepared when they arrive at four-year institutions. The UC, CSU and CCC Senates have an umbrella organization, ICAS -- the Intersegmental Committee of Academic Senates -- that has set about tackling this problem, essentially by getting faculty together to define what lower-division prerequisites are, and what they ought to be, for given majors. This includes specifying not only courses, but course content and expected student competencies. The tangible component of this effort has been the creation of a project called the Intersegmental Major Preparation Articulation Curriculum, or IMPAC, which has brought faculty from the three segments together by discipline and by geographic region to work on these issues. Regional IMPAC meetings began last month and are continuing this month. More information on IMPAC can be found on website at: <http://www.cal-impac.org/index.htm>. Transfer is a big issue: Each year, 50,000 CCC students transfer to CSU while 12,000 transfer to UC. That said, these numbers are shrinking when they ought to be growing. The number of CCC students transferring to UC has dropped 7 percent since 1993-94 while the number transferring to CSU has declined 7.6 percent since 1995-96.

Proposed Professional Schools at UCSD and UCR

Both the Senate and administration are continuing to review the proposals for a new school of law at Riverside and a new school of pharmacy at San Diego. The statewide Senate has now provided an initial appraisal of the UCSD proposal. The four Senate committees that reviewed the proposal -- Graduate Affairs, Planning and Budget, Educational Policy, and Research Policy -- were uniform in their assessment that such a school is needed in San Diego and that UCSD has generally put forward a solid academic plan. Questions were raised, however, about aspects of the funding for the school, about proposed student-faculty ratios, and about clinical placements of students. The Academic Council has requested that these questions be answered before the proposal moves forward. Consideration of the proposal for a law school at UCR has not yet advanced to this stage.

New Top Administrators at UCOP

Faculty whose Senate work brings them into contact with the administration in UC's Office of the President should be aware of some big changes near the top in UCOP's administrative structure. Four appointments have been announced in the past month affecting health sciences education, admissions outreach, business, and communications. Two of the persons appointed are UC Senate faculty. In **health sciences**, Michael Drake,

the Steven P. Shearing Professor of Ophthalmology at UC San Francisco, has been appointed UC's Systemwide Vice President for Health Affairs. Drake is replacing former Vice President Con Hopper in a post that oversees health sciences education, which is separate from medical center administration at the University. This is an important post to Senate faculty -- one whose relevance has increased because of the enormous changes underway in the health sciences. Drake has also been serving as vice chairman of the Department of Ophthalmology at UCSF and as Senior Associate Dean for Admissions and Extramural Academic Programs. Meanwhile, UC's burgeoning **admissions outreach** efforts will soon be headed by Alex Saragoza, an Associate Professor of Ethnic Studies at UC Berkeley. UC's outreach programs have exploded in the wake of California's Proposition 209 and the UC Regents measure SP-1. Taking into account only state and UC funding, University outreach expenditures will reach a projected \$176 million next year, up from about \$33 million in 1995-96. Saragoza takes over as Vice President for Educational Outreach from Berkeley faculty member (and former UC Santa Cruz Chancellor) Karl Pister, who will leave his post at the end of June. Benefits, overhead costs, labor relations and much more are overseen at UC by UCOP's Senior Vice President for **Business and Finance**, who as of this coming fall will be Joseph P. Mullinix, currently Vice President for Business and Finance at Yale and formerly a Senior Analyst at Goldman Sachs. Mullinix will be filling the shoes of Wayne Kennedy, who is retiring from the University. Finally, **communications** at UC will be overseen as of July 1 by Michael Reese, UC's newly named Assistant Vice President of Strategic Communications. Reese graduated from UC Riverside in 1976 with a bachelor's degree in political science and went on to serve at Newsweek, as the Press Secretary to Willie Brown when he was Assembly Speaker, and as deputy campaign manager for Kathleen Brown in her 1994 gubernatorial bid.

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