

## UC'S HEADQUARTERS CHARGED WITH SIGNIFICANT, WIDE-RANGING FUNCTIONS

Among the headquarters of the top ten largest university systems nationwide, the University of California Office of the President is the only one that provides all 15 critical, centralized services. None of the others performs more than five functions.

		Systemwide Office(s)									
Functional area	Function	UC	UT	SUNY	UNC	AZ	UW	UI	TAMU	CUNY	CSU
	AAU campuses administered	6	1	2	1	1	1	1	1	0	0
	Number of medical centers overseen	5	6	4	1	1	1	1	0	0	0
Finance and Operations	Administer retirement plans	✓									
	Issue debt	✓	✓		✓	✓		✓	✓		✓
Investments	Manage systemwide pension fund	✓									
	Manage systemwide defined contribution funds	✓									
	Manage systemwide working capital	✓	✓	✓			✓		✓	✓	✓
Legal Services	Provides all legal services to system, independent of the state's Office of the Attorney General	✓						✓			
Academic Affairs	Provide systemwide library services	✓		✓						✓	✓
	Administer systemwide and/or statewide research grant programs	✓									
Admissions and Financial Aid	Administer systemwide undergraduate financial aid program	✓									✓
	Manage undergraduate applications platform	✓	✓	✓						✓	✓
	Approve high school courses and maintain systemwide high school articulation database	✓									
	Approve transferable college courses and maintain systemwide transfer articulation database	✓									
	Assemble contextual information on applicants and schools for all campuses to use in comprehensive review	✓									
Innovation and Entrepreneurship	Provide systemwide IT and accounting services for tech transfer and licensing	✓							✓	✓	
National Labs	Manage national labs and other FFRDCS	✓									

Sources: University websites, rating agencies and interviews. For the purposes of this analysis, universities were selected based on highest total expenses, using data from the Integrated Postsecondary Education Data System (IPEDS).

**UC** University of California **UT** University of Texas **SUNY** State University of New York **UNC** University of North Carolina **AZ** Arizona Board of Regents **UW** University of Wisconsin **UI** University of Illinois **TAMU** Texas A & M University **CUNY** City University of New York **CSU** California State University